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EXHIBIT

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## Multi-Year Summary

## Selected Financial Data

(Dollars in millions, except per share data)	2008 <sup>1)</sup>	2007 <sup>1,2)</sup>	2006 <sup>1,3)</sup>	2005 <sup>4)</sup>	2004
<b>Sales and Income</b>					
Net sales	\$6,473	\$6,769	\$6,188	\$6,205	\$6,144
Operating income	306	502	520	513	513
Income before income taxes	249	446	481	482	485
Net income	165	288	402	293	326
<b>Financial Position</b>					
Current assets excluding cash	1,598	1,941	1,930	1,867	1,962
Property, plant and equipment	1,158	1,260	1,160	1,081	1,160
Intangible assets (primarily goodwill)	1,745	1,760	1,676	1,679	1,709
Non-interest bearing liabilities	1,361	1,552	1,441	1,418	1,678
Capital employed	3,312	3,531	3,413	3,193	3,236
Net debt	1,195	1,182	1,010	877	599
Shareholders' equity	2,117	2,349	2,403	2,316	2,636
Total assets	5,206	5,305	5,111	5,065	5,354
Long-term debt	1,401	1,040	888	757	667
<b>Share data</b>					
Earnings per share (US\$) – basic	2.29	3.70	4.90	3.28	3.49
Earnings per share (US\$) – assuming dilution	2.28	3.68	4.88	3.26	3.46
Equity per share (US\$)	30.11	31.83	30.00	27.67	28.66
Cash dividends paid per share (US\$)	1.60	1.54	1.36	1.17	0.75
Cash dividends declared per share (US\$)	1.42	1.56	1.41	1.24	0.85
Share repurchases	174	380	221	378	144
Number of shares outstanding (million) <sup>5)</sup>	70.3	73.8	80.1	83.7	92.0
<b>Ratios</b>					
Gross margin (%)	17.4	19.7	20.4	20.4	19.9
Operating margin (%)	4.7	7.4	8.4	8.3	8.4
Pretax margin (%)	3.8	6.6	7.8	7.8	7.9
Return on capital employed (%)	9	15	16	16	16
Return on shareholders' equity (%)	7	12	17	12	13
Equity ratio (%)	41	44	47	46	49
Net debt to capitalization (%)	36	33	29	27	18
Days receivables outstanding	49	64	70	71	73
Days inventory outstanding	39	33	34	32	31
<b>Other data</b>					
Airbag sales <sup>6)</sup>	4,130	4,377	4,085	4,116	4,028
Seatbelt sales <sup>7)</sup>	2,343	2,392	2,103	2,089	2,116
Net cash provided by operating activities	614	781	560	479	680
Capital expenditures	293	324	328	315	324
Net cash used in investing activities	(328)	(431)	(288)	(303)	(303)
Net cash provided by (used in) financing activities	105	(375)	(438)	(86)	(261)
Number of employees, December 31	34,000	35,300	35,700	34,100	34,500

1) In 2008, 2007 and 2006, severance and restructuring costs reduced operating income by \$80, \$24 and \$13 million and net income by \$55, \$16 and \$9 million. This corresponds to 1.2%, 0.4% and 0.2% on operating margins and 0.8%, 0.2% and 0.1% on net margins. The impact on earnings per share was \$0.76, \$0.21 and \$0.11, while return on equity was reduced by 2.3%, 0.6% and 0.4% for the same three year period (see page 29 and Note 10). 2) In 2007, a court ruling reduced operating income by \$30 million, net income by \$20 million, operating margin by 0.5%, net margin by 0.3%, EPS by \$0.26 and return on equity by 0.8% (see page 30). 3) In 2006, a release of tax reserves and other discrete tax items boosted net income by \$95 million, net margin by 1.5%, EPS by \$1.15 and return on equity by 3.9% (see page 30). 4) In 2005, the Jobs Creation Act reduced net income by \$13 million, net margin by 0.2%, EPS by \$0.15 and return on equity by 0.5% (see 2006 annual report page 24). 5) At year end, net of treasury shares. 6) Incl. electronics, steering wheels, inflators and initiators. 7) Incl. seat components.